ENERGY CHARTER SECRETARIAT

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DECISION OF THE ENERGY CHARTER CONFERENCE

Subject: Report by the Chairperson of the International Energy Charter Industry Advisory Panel

The Energy Charter Conference at the Statutory Session of its 36th Meeting, held on 19 December 2025, took note of the attached Report by the Chairperson of the International Energy Charter Industry Advisory Panel (IAP) and renewed the membership of the IAP.

Keywords: Report, International Energy Charter Industry Advisory Panel, IAP

REPORT BY THE CHAIRPERSON OF THE INDUSTRY ADVISORY PANEL

The International Energy Charter Industry Advisory Panel (IAP) submits the present annual communication on its work for the attention of the Energy Charter Conference. The Energy Charter Conference will be invited to take note of this report and renew the membership of the IAP at its 36th Meeting on 19 December 2025.

In 2025, Mr Rafael Cayuela, Chief Strategy Officer & Corporate Chief Economist at Dow EMEAI, continued to serve as the Chair of the International Energy Charter Industry Advisory Panel (IAP).

Membership structure

1. At the end of 2025, the IAP comprised 60 members representing energy companies, international business associations, intergovernmental institutions, and independent experts spanning over 30 countries, operating in exploration, production, generation, transmission, distribution, finance, equipment, services, technology, and consultancy. At the same time, two companies withdrew from the IAP in 2025: Edison S.p.A. (Italy) and Gas Transmission Operator GAZSYSTEM S.A. (Poland).

2. An updated list of IAP members is provided in Annex.

Work Programme for 2026

3. Going forward, the IAP will need to further align its activities with the strategic priorities of the Energy Charter Conference (Conference) and the Energy Charter Secretariat (Secretariat). To this end, the IAP will engage with the relevant subsidiary bodies of the Conference and the Secretariat and will keep its Work Programme under review throughout the year, adjusting it as necessary. In this context, the IAP's Work Programme for 2026 will include:

(i) implementing the IAP's mid-term strategy by designating nominations for new key positions, modifying and restructuring the membership and expanding the geographical representation;
(ii) organising one or more joint events with prominent international organisations and councils;
(iii) closely following developments in the Energy Charter Treaty's modernisation and ratification process, including its implementation and its impact on the energy industry;
(iv) strengthening the quality and relevance of the consultative advice provided to the Conference;
(v) consider preparing and publishing analytical papers in the relevant areas, as well as conducting peer reviews if requested by the Conference; and
(vi) inviting the Members and Observers of the Conference to promote the IAP in their respective energy sectors. The IAP intends to grow by expanding its geographical coverage and spanning new sub-sectors.

COMPOSITION OF THE INTERNATIONAL ENERGY CHARTER INDUSTRY ADVISORY PANEL (IAP)

MEMBERS AS OF 4 DECEMBER 2025:

COMPANIES

Azerbaijan

State Oil Company of Azerbaijan Republic (SOCAR)	VELIYEV Nazim	Head of Science and Technical Department

Bulgaria

Bulgarian Energy Holding EAD	IVANOV Petyo	Chief Executive Officer

People's Republic Of China

China National Petroleum Corporation (CNPC)	WANG Haiyan	Deputy Director International Department
Electric Power Planning & Engineering Institute (EPPEI)		

Czech Republic

ČEZ a.s.	JEDLICKA Michal	Lawyer – European Affairs

France

EDF	CATENOS Laurent	Vice President Coordination and Performance

Georgia

Georgian Oil and Gas Corporation	TSITSISHVILI David	Head of Commercial Department
Germany		
UNIPER SE	BRACK Annika	**Vice President, Head of EU Representative Office**
EWE AG		
Greece		
Hellenic Petroleum SA	GOUTA Liana	Director of Energy Policy & International Affairs
Kantor Management Consultants S.A.	KASTRINAKIS Costas S.	Chairman of the Board & CEO
Guyana		
Power Producers & Distributors Inc.	BEDESSIE Basil R.	Managing Director
Hungary		
MOL Group	VARI Ilona	Head of EU Regulatory Affairs
Italy		
Enel S.p.A.	ZANGRANDI Roberto	Head of Institutional European Affairs
Eni S.p.A.	GIANSANTI Luca	SVP Head of European Government Affairs
ERG S.p.A.	CAVALLARIN Anna	Head of Media Relations & Digital Channels
Japan		

Japan Oil, Gas and Metals National Corporation (JOGMEC)	NISHIOKA Sakura	Assistant General Manager London Office
Mitsubishi Corporation International (Europe) Plc.	WADA Tetsuro	General Manager, Natural Gas and Petroleum Div.
Mitsui&Co. LTD	KIKKAWA Yuji	Senior Vice President & Divisional Operating Officer of Energy Division
Jordan		
Jordan Petroleum Refinery Company LTD	AL-REFAI Ahmed	Chief Executive Officer
Kazakhstan		
Energy Aspects of Kazakhstan	ABILDAYEV Almaz	Director
Kazakhstan Electricity Grid Operating Company (KEGOC)		
KAZENERGY Association	RAKHMETOVA Klara	Energy Charter Project Manager
Luxembourg		
R-square RiskLab	MAJUMDAR Chitro	Managing Partner
Moldova		
Moldovagaz	MORARU Marcelina	Adviser for international cooperation and regulations
Montenegro		
Eco Energy Consulting	BARJAKTAROVIC Danilo	CEO
Portugal		
EDP Energias de Portugal SA	MARQUES MENDES Raquel	Head of European Affairs

	FERREIRA Ricardo	Head of Market Studies and Competition Department
Romania		
Transgaz	FODOR Alexandra	Head of International Relations
The Netherlands		
Gasunie	GROENENDIJK Wim	Head of International Business
Shell International B.V.	VAN DOESBURG Ruben	Managing Counsel
Serbia		
NIS a.d. Novi Sad	RADOVANOVIC Nikola	Chief legal officer for EU legislation
Spain		
ACS Servicios, Comunicaciones y Energía, S.L.	NEBRERA Jose A.	General Manager Grupo Cobra
	DALMAU José Luis Martínez	Institutional Relations Director, President of the European Solar Thermal Electricity Association (ESTELA)
Abengoa S.A.	BEJARANO GARCIA Germán	Advisor to the Chairman, Director for Institutional Affairs
Gas Natural Fenosa		
La Unión Española Fotovoltaica (UNEF)	GONZALEZ Aida	Chief Policy & Regulatory Officer
Asociación Nacional de	ESCRIBANO GUTIÉRREZ	Lawyer

Productores de Energía Fotovoltaica (ANPIER)	Ángel	
Slovakia		
Eustream	SEDLÁČEK Milan	Head of EU Affairs and Strategy
	CZETŐ Daniel	Representative for EU Affairs
Vychodoslonenska energetika Holding (VSE Holding)		
Switzerland		
Axpo Group	ROEHM-MALCOTTI Eberhard	Axpo Services AG Head of EU Energy Policy
Dow	CAYUELA Rafael **(IAP Chair)**	Chief Strategy Officer & Corporate Chief Economist
Trans Adriatic Piplenie AG	VEYSALOV Vugar	Head, External Affairs
Türkiye		
BOTAŞ Petroleum Pipeline Corporation	AKTAN Hülya	Foreign Relations and EU Coordination Manager International Projects
Ukraine		
Naftogaz of Ukraine	VOROCHEK Victoria	Deputy Head of Strategic Planning Department of NJSC

NEC "Ukrenergo"	BNO-AIRIIAN Mykhailo	Director of Communications and International Cooperation
NNEGC "Energoatom"	KUKHARCHUK Mykola	Director for International Cooperation
	TIURIN Andriy	Director of Brussels Office

United Kingdom

BHP Billiton	KILKENNY Carmel	Commercial Manager
BP	HUIJGENS Rutger	Director European Government Affairs
John Crane	MORTON John	Product Line Director
	LAIMINA Liene	Senior Manager Government Relations

INTERGOVERNMENTAL ORGANISATIONS

European Bank for Reconstruction and Development (EBRD)

INTERNATIONAL BUSINESS ASSOCIATIONS

Central Europe Energy Partners	KAWNIK Mariusz	Executive Director
COGEN Europe	KORTEWEG Hans	Managing Director
Eurelectric	RUBY Kristian	Secretary General
	DOUGLAS Bruce	Director Business & Communications
Eurogas	WATSON James	Secretary General
EU Turbines	BARON Sonia	Manager

		European Affairs
Gas Infrastructure Europe (GIE)	ACHOVSKI Boyana	Secretary General
GO15. Reliable and Sustainable Power Grids	DONNARUMMA Stefano Antonio	President
	MEYER Bruno	Secretary General
	SANCHIS Gérald	Technical Officer
International Association of Oil & Gas Producers (IOGP)	DE MATTEIS Caterina	Policy Officer
Marcogaz	COXE Manuel	Secretary General
WindEurope	DICKSON Giles	Chief Executive Officer
INDEPENDENT EXPERTS		
	KALKAVOURA Anastasia	
	(Deputy Chair of IAP)	