



Executive Training Programme for Tomorrow's Energy Decision Makers:

Rising to the Energy Security Challenges of Tomorrow by Applying Effective Investment Protection Strategies Today

Energy Charter Secretariat

*56 Boulevard de la Woluwe
1200 Brussels*

28 – 30 October 2013

POST-EVENT EVALUATION ANALYSIS

1. SUMMARY

- 29 (out of total 37) participants of 24 different nationalities completed the evaluation form (78% of total participants);
- The training met the participants' expectations (83% positive) also with regard to the format chosen (86% rather positive);
- To 90% of participants the materials were rather clear and pertinent;
- Over 90% of respondents considered the training time well spent;
- Participants felt rather involved by the instructors (over 80%);
- However, more time could have been provided for questions (70% rather positive);
- Generally speaking, participants gained a better understanding of all issues related to investment promotion and protection (over 75% positive), however the issues of relations between sovereign states and investors in the global energy sector, and investment protection in upstream and downstream markets delivered the most partial responses;
- The issue of application of the gained knowledge was widespread among responses, which we attribute to participants' varying background;
- Vast majority of the participants considered the fee rather adequate (72%);
- Two thirds of participants would participate again in such a training and almost all would rather recommend it (more than 90%);
- Fast all participants will share their Energy Charter knowledge in their professional network (97%);
- The majority of participants also considered the simulation game highly interesting (76%) as well as the overall training (90%);

- Every single participant wants to be kept informed about the activities of the Energy Charter.

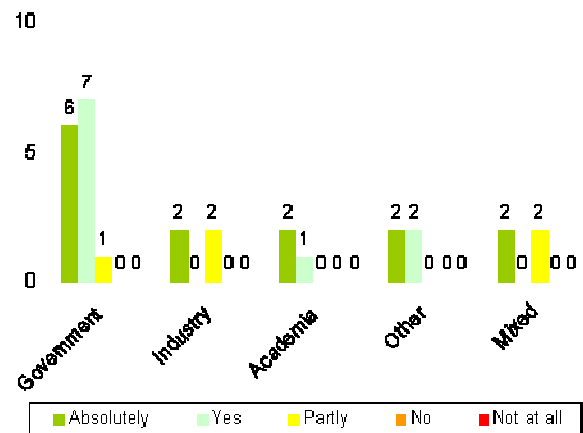
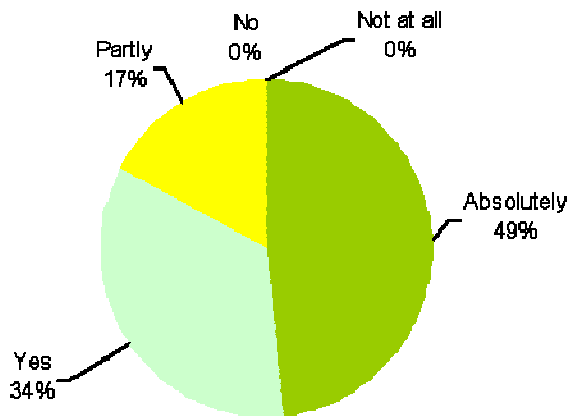
2. OVERVIEW

Q1 Participants' comments

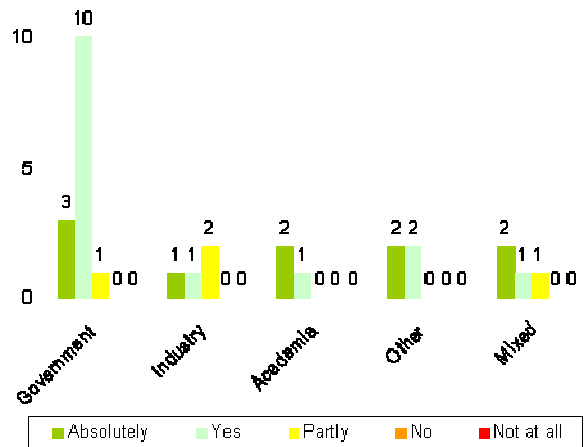
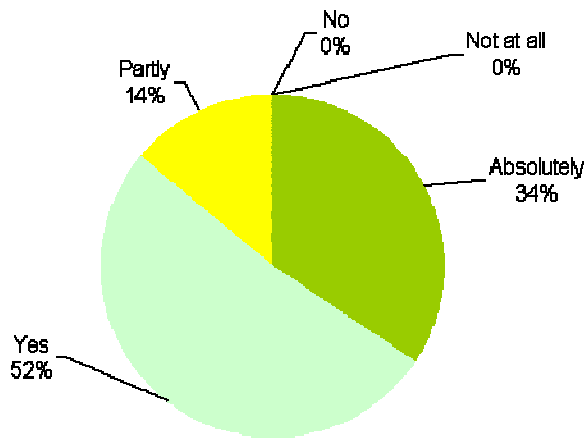
- It was a good opportunity to learn what the Energy Charter Treaty is and how it can be beneficial to private companies. Hopefully, more people will join this training from the private sector. The Energy Charter Treaty should be extended to developing countries in which private companies have to take huge risks for their investments. The treaty would be a great help for private companies and would result in the promotion of investment. It would be great if the Energy Charter Secretary General would organize a seminar for private companies to clarify the Charter's scope and core activities. I wonder how many private companies have a correct understanding of the Treaty.
- The simulation game was good but it would be better to give attendees more time for role playing.
- The training course has allowed me to build more knowledge on all matters [covered by] the Energy Charter [Treaty] and has provided an opportunity to network and learn from members of the panels, training colleagues and Energy Charter Staff. All in all, a fantastic training program, in fact the best training I have attended.
- The training programme has been a very rewarding experience both for the topics discussed and the high level of the speakers, with a very good command of their subject. It should also be noted that the selection of speakers with differing views has encouraged presentations and has generated considerable debate.
- I would appreciate having the presentations available on paper during the training, so that taking notes would be [easier]. About the simulation game: generally, a very good idea. Maybe more [room] for improvement: a) better/clear division of rules within the groups; b) better time management, that is, indicate a priori time limits for interventions.
- Consider assigning roles ahead of time to participants in the simulation game, and allot more time to consultations. Replace the participant-led tribunal with an expert (Energy Charter Staff) one, allowing participants to participate actively rather than serve as neutral, disinterested/disengaged arbitrators. Move smaller teams with clearly defined roles (otherwise, only the delegation leader has a clear function). Define deliverables and deadlines more closely (i.e., 4-paragraph pleadings by Day 1, ...).
- I would like to suggest providing more simulation games and practical work. It would be more efficient to remember things through practical work/experience.
- I would welcome some background reading added to each knowledge stream distributed before the training. The simulation game was very interesting, however more time for preparation would be welcomed.

- Send out documents for simulation with more time for preparation or short comments; provide a participant list with e-mail addresses; more information on the work of the EC Secretariat and current affairs. More room for discussion would have been good.
- The overall programme was well set up. I especially enjoyed the presentations on the first day. As a government official, some of the rest of the presentations were too technical for my job, but nonetheless it was nice to listen to. The overall atmosphere was very welcoming and I'd like to thank all the EC people and especially Dr. Marat for organizing this programme.
- Really impressed and satisfied with the way the programme was organized. Thank you for giving me the opportunity of meeting such high level professionals in the knowledge panels.
- Very good organization and training. Good mix of experts.
- I would have appreciated more expertise on the ECT principles, more feedback on cases dealt by tribunals so that we could prepare the simulation game better.

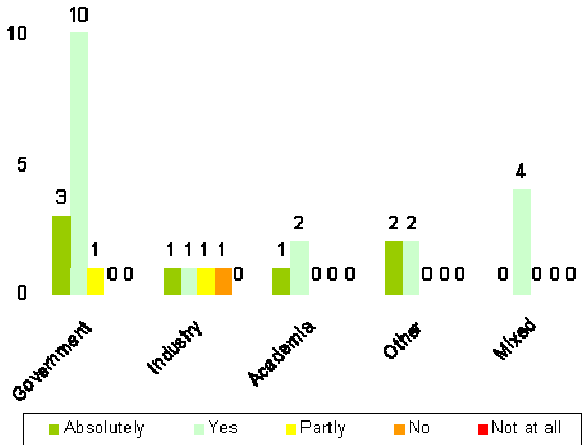
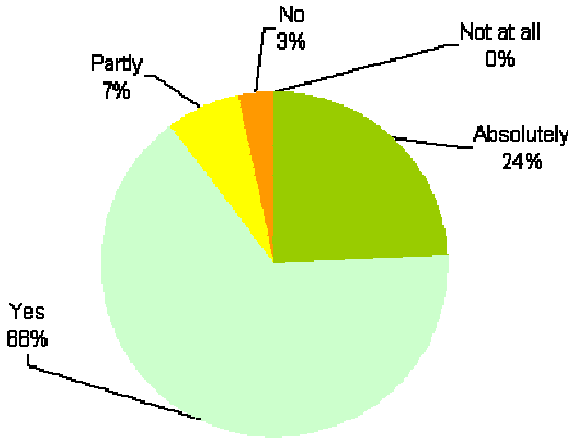
Q2 Did the overall training meet your expectations?



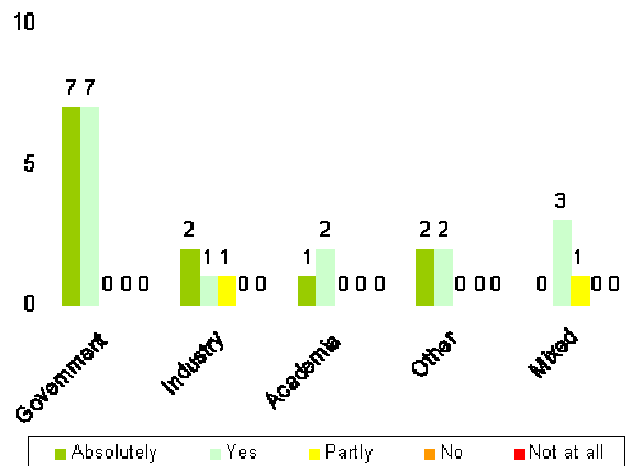
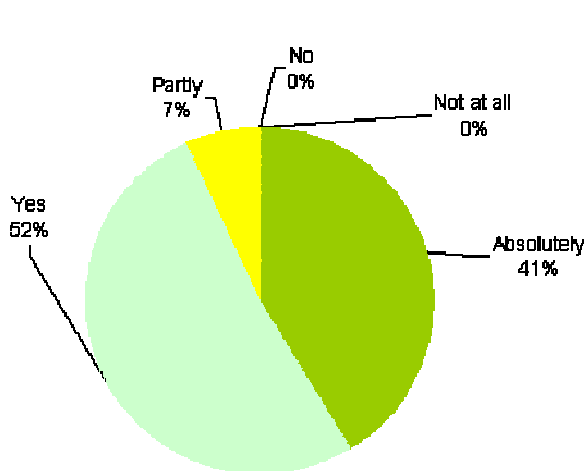
Q3 Was the training format effective?



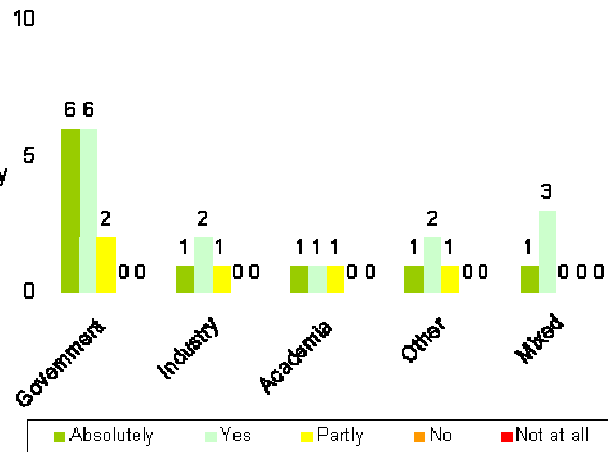
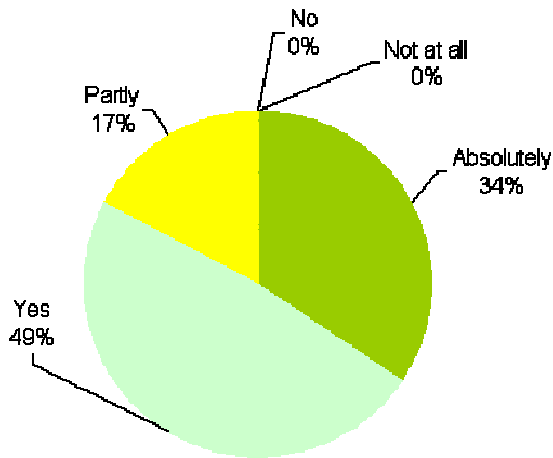
Q4 Was the material presented clear and pertinent?



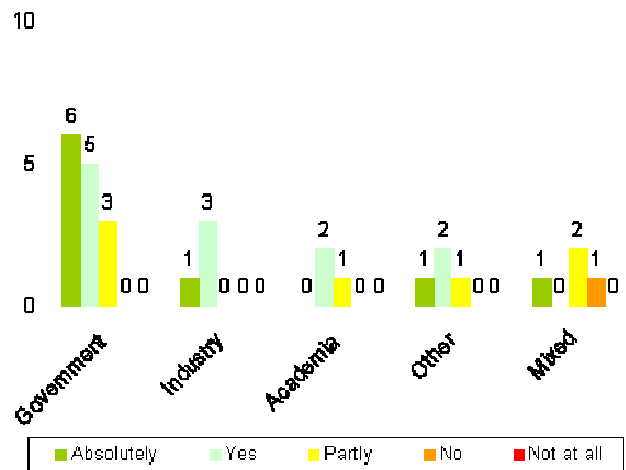
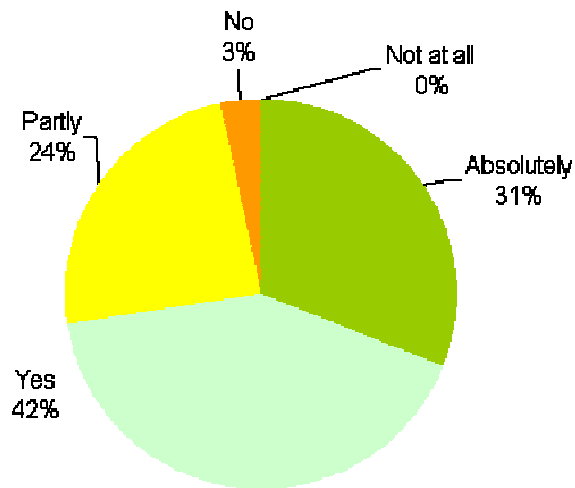
Q5 Was your time well spent in this training?



Q6 Did you feel involved by the instructors?

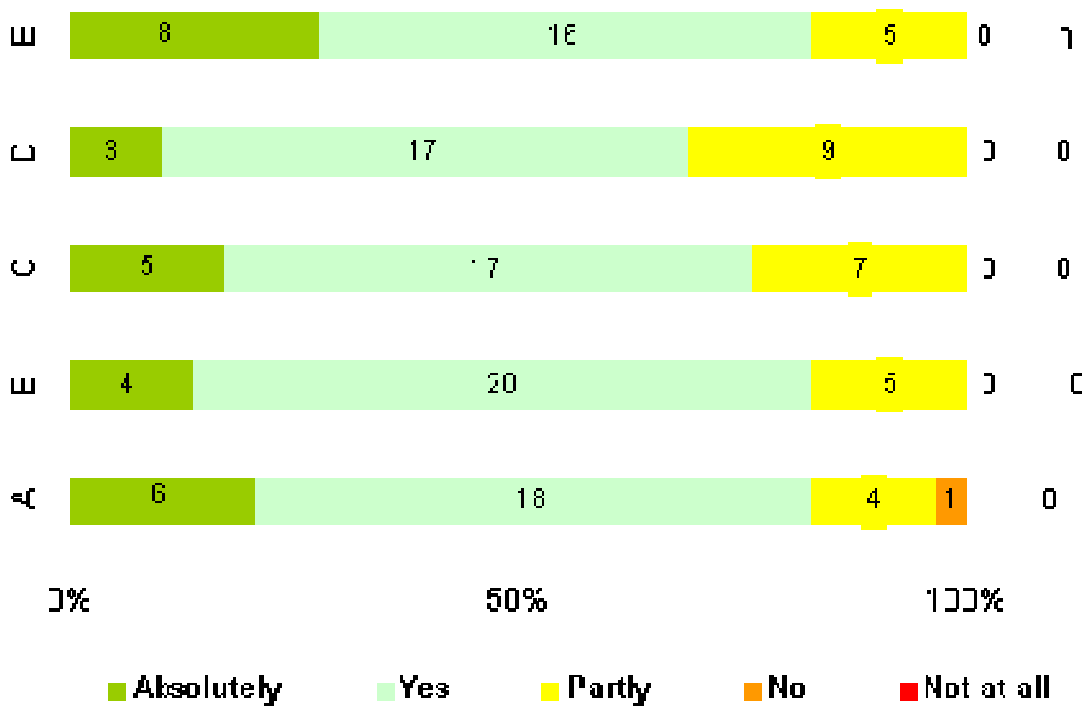


Q7 Was adequate time provided for questions?

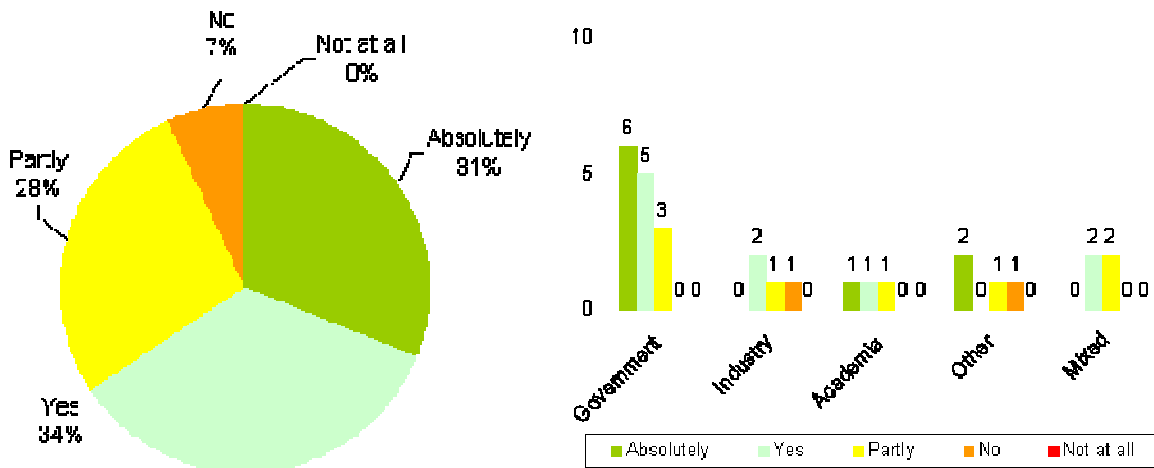


Q8 Do you have a better understanding of:

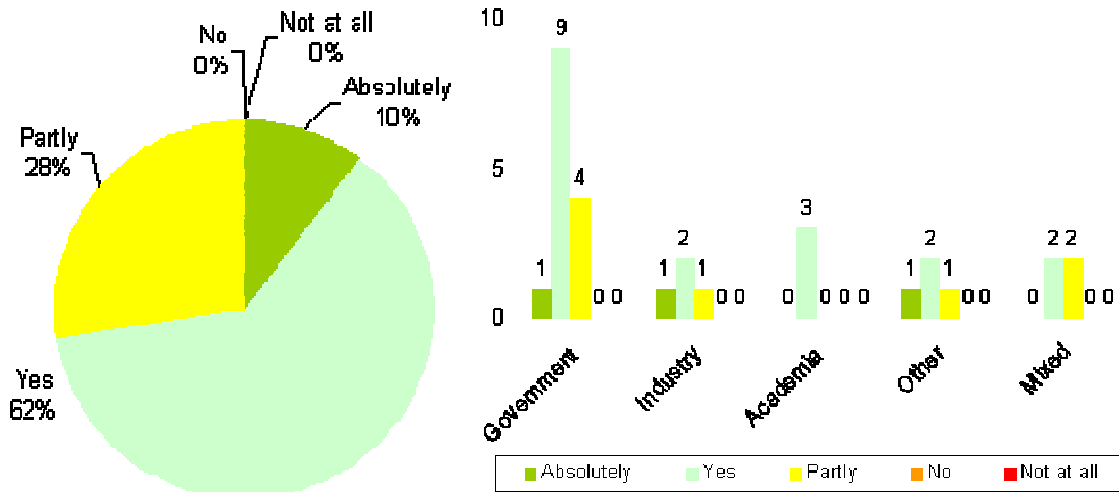
- a) The approaches to deal with challenges to energy security
- b) Investment protection in energy between private and public enforcement
- c) Relations between sovereign states and investors in the global energy sector
- d) Investment protection in upstream and downstream markets
- e) Energy security, investments and risk assessment



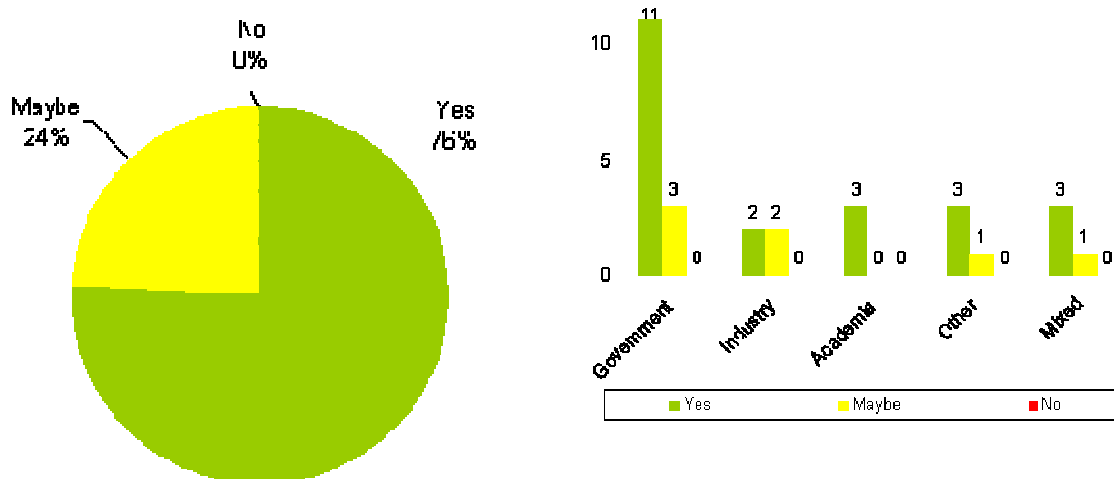
Q9 Do you feel you can apply the knowledge gained through the training to your daily work?



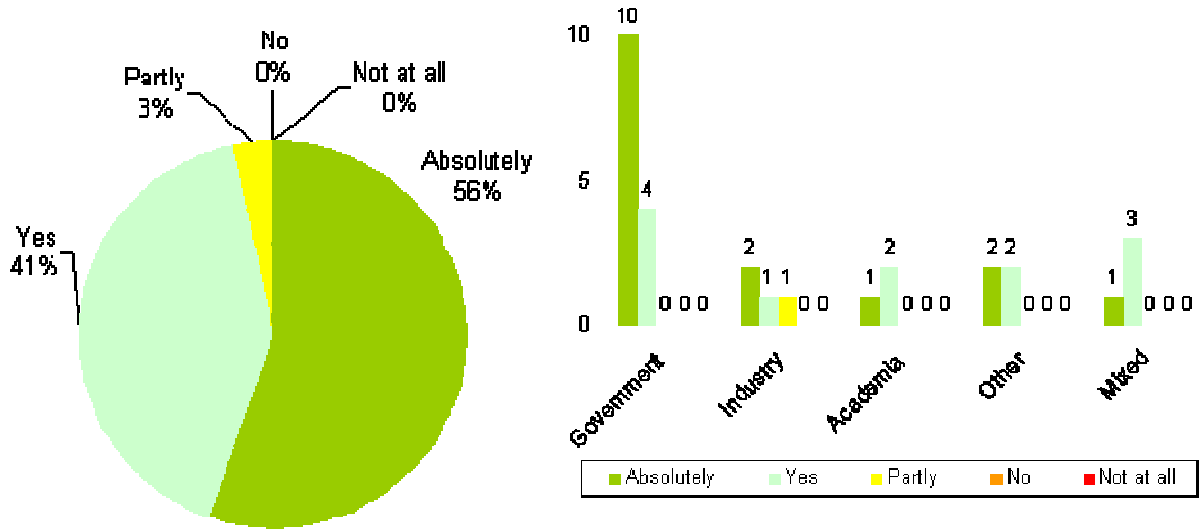
Q10 Do you think the fee was adequate for the type of training your received?



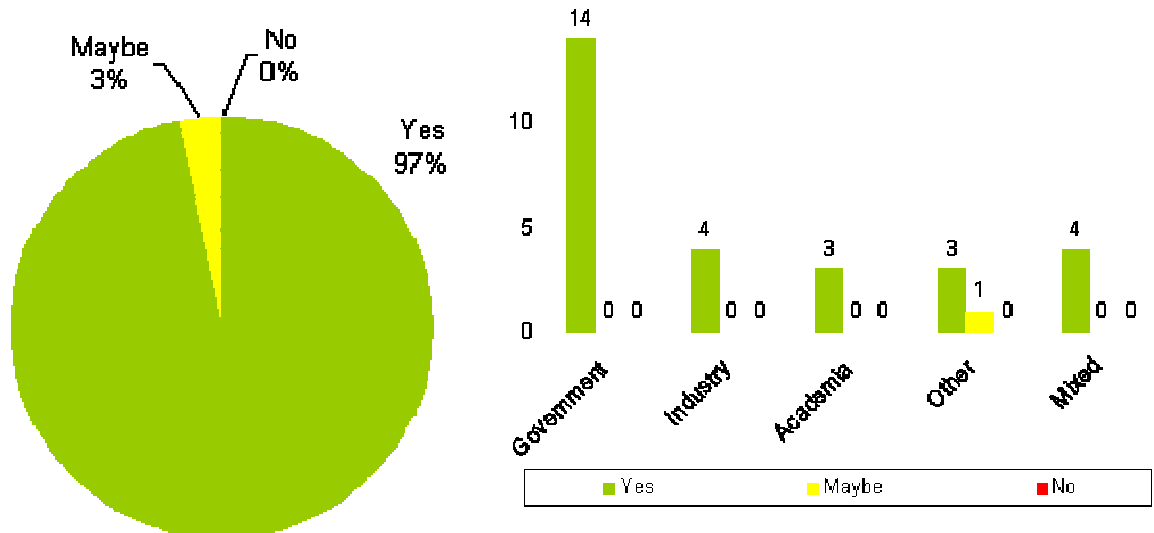
Q11 Would you consider participating again in future Training Programmes?



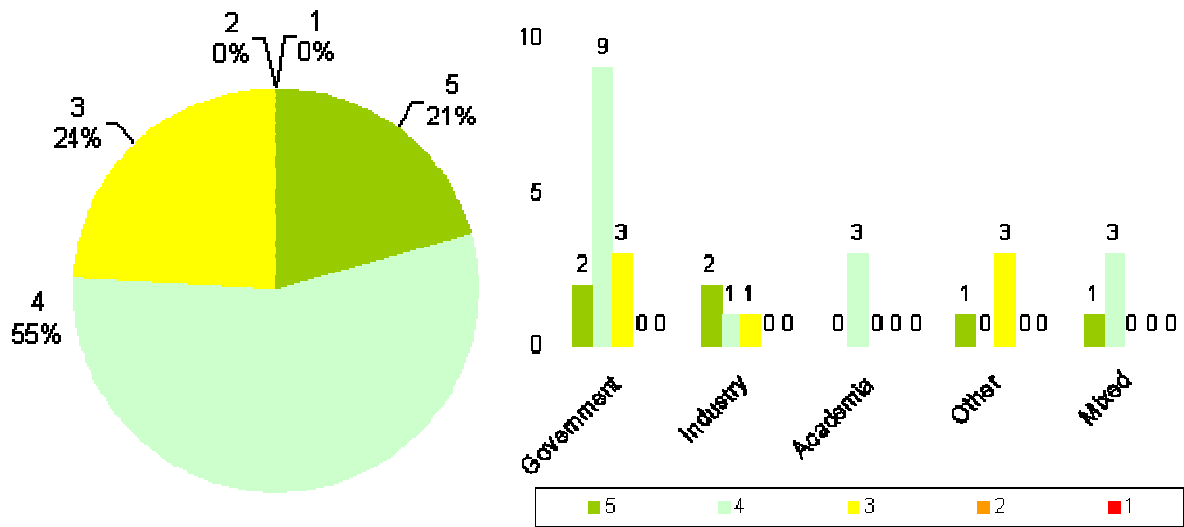
Q12 Would you recommend this training to others?



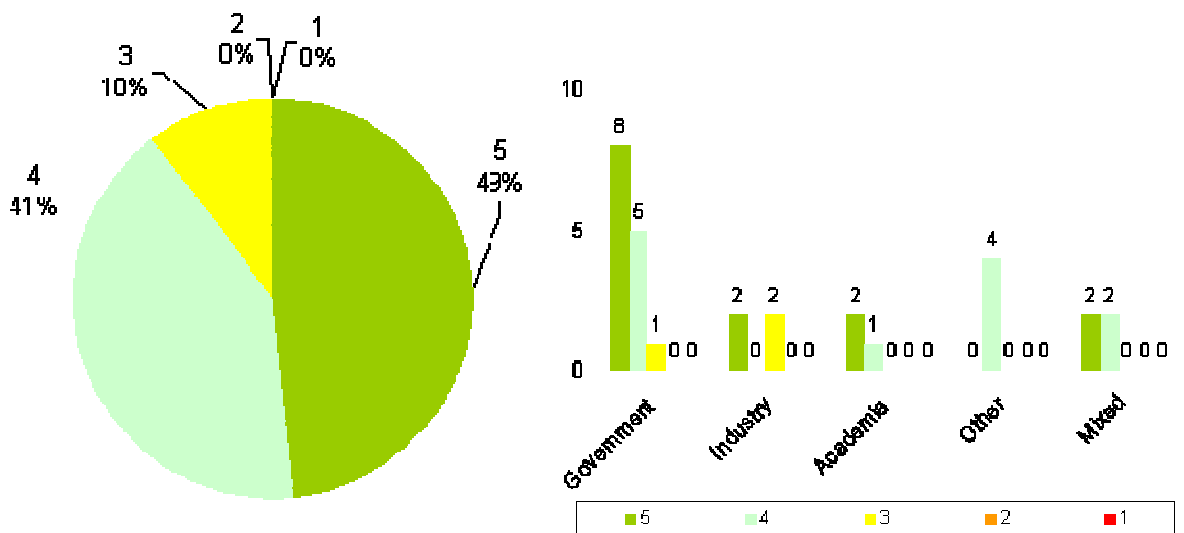
Q13 Will you share your knowledge of the Energy Charter with your professional network of contacts?



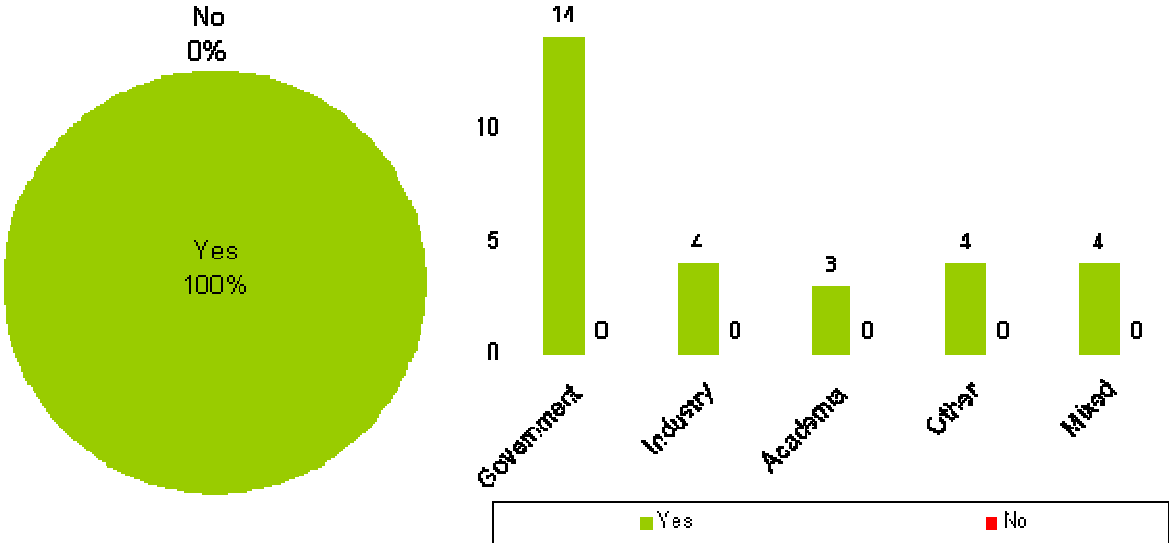
Q14 On a scale of 1 to 5, 1 being the worst mark and 5 being the best, how would you rate the simulation game?



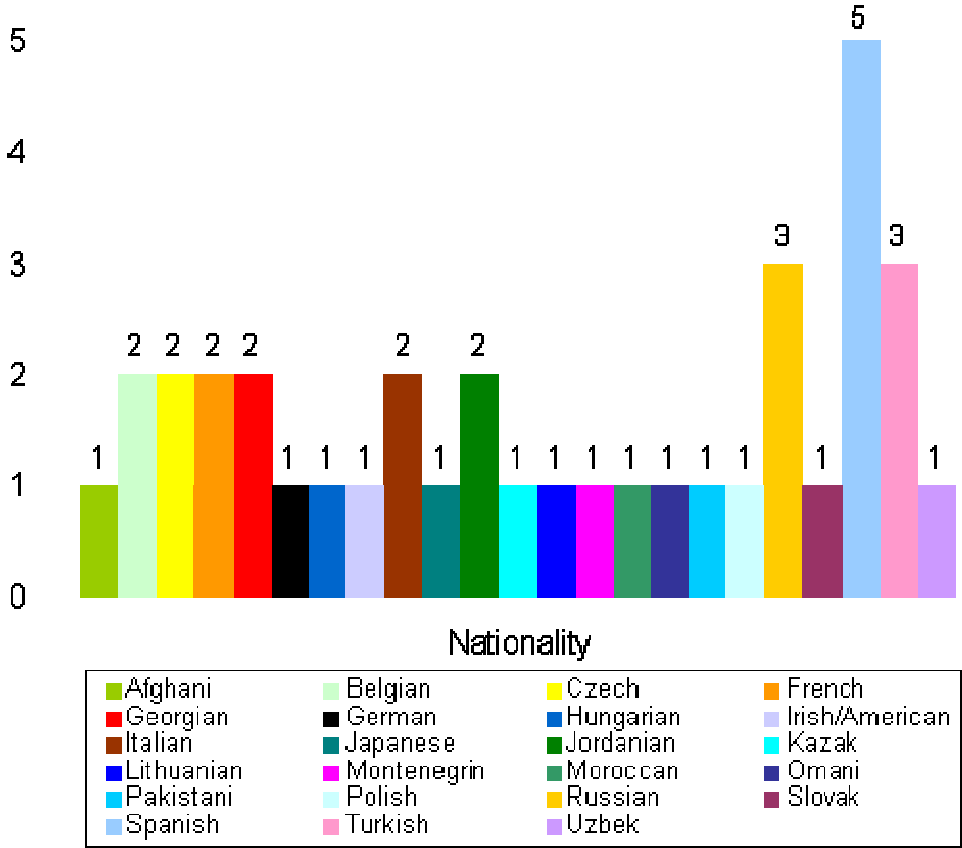
Q15 On a scale of 1 to 5, 1 being the worst mark and 5 being the best, how would you rate the training?



Q16 Would you like to be kept informed about future Energy Charter activities?



Participant's nationality



Organisation's country

