SUPPORT TO THE DEVELOPMENT OF THE LONG-TERM ENERGY STRATEGY OF AZERBAIJAN
STAKEHOLDERS CONSULTATION WORKSHOP
Baku, 26 September 2018
DEVELOPMENT OF AZERBAIJAN’S LONG-TERM ENERGY STRATEGY (ORGANISATIONAL
ISSUES)

ILKA LEWINGTON, JAHANGIR AFANDIYEV, VAGIF NASIBOV, OLEKSANDR ROGOZIN

Financed within the EU4Energy initiative
Organisational Aspects of Energy Strategy Development 1/3

Main questions:

1. Who will develop (i.e. write) the draft text of the document?
2. Who will undertake the calculations/ modelling of scenarios etc.?
3. By whom and how will the data, assumptions, scenarios, results, text ... be discussed?
4. By whom and how will the main decisions be made?
5. Who will manage and monitor the development process?
Organisational Aspects of Energy Strategy Development 2/3

- **Entity (Body) that makes the main decisions** (approval of the concept of the document, priorities, basic scenarios)

- **Entity that undertakes the management and co-ordination of the process** of developing the document

- **Project Group** (Functions – preparation of Inter-Ministerial WG meetings, meetings of the Expert Council, dissemination of documents, collection of data)

- **Expert Council** – For the comprehensive discussion of materials developed by the responsible entities and stakeholders. The Expert Council meetings should be attended by representatives of the organisations responsible for the development of components/ materials/ scenario analysis, draft texts of the Energy Strategy. Expert Council meetings take place as and when materials for discussion become available (for example once per week). Decisions of the Expert Council are recorded in Minutes.
Seminars – In order to involve stakeholders into the process of Energy Strategy development, and in order to take account of their opinions and concerns. Includes participation of wide range of energy sector companies, academic and research entities as well as NGOs.

Writing the text of the Energy Strategy; Modelling and calculations – specific expertise, know-how and experience is required. The following options are available:

a. Involvement of experienced international consulting company (-ies), both for modelling and for writing the text,

b. Involvement of experienced international consulting company only for the modelling; while the text writing will be undertaken in-house,

c. Writing of the Energy Strategy as well as modelling in-house – possibly with involvement of Azerbaijan’s research/ expert/academic institutions
Options for the process of development of Energy Strategy

**Phase 1. Preparation**
- Stakeholder Seminar (discussion of strategic objectives, priorities, scenarios, organisational aspects),
- Kick-off Meeting of body responsible for developing the Energy Strategy (preliminary decision about structure of the document and organisational aspects)

**Phase 2 (a). Implementation**
- Data collection,
- Calculations (modelling), Writing of text,
- Discussion of materials, commenting on drafts, further refinement of strategic objectives and priorities

**Phase 2 (6). Implementation**
- Selection of international consulting company for the development of the Energy Strategy (tender, negotiation),
- Data collection,
- Calculations (modelling), Writing of text,
- Discussion of materials, commenting on drafts, further refinement of strategic objectives and priorities

September 2018

In-house development

Choice of method

With involvement of international consultancy companies

August 2019

Finalisation of the Official Draft of the Energy Strategy

February 2020

Financed within the EU4Energy initiative
Steps of the discussion and decision-making process

- **Responsible entities – drafters**: preparation of materials/sections
- **Members of decision-making body (IM WG)**: preparation of comments and proposals
- **Expert Council**: discussion of materials/sections as well as comments and proposals; development of expert recommendations
- **Project Group**: summarising materials, preparation of meetings of the IM WG
- **Decision-making body (IM WG)**: discussion of materials and recommendations; developing agreed decisions, considering comments etc.

Financed within the EU4Enery initiative